## THE FOUR LEVELS OF TEAM PERFORMANCE

BEN MORTON LEADERSHIP

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	PEOPLE	PROCESS	PERFORMANCE	CULTURE
WORLD CLASS TEAM	<ul> <li>The sum of the parts is greater than the whole.</li> <li>High calibre people in the right roles.</li> </ul>	Processes followed yet continually developed.	<ul> <li>Exceeding targets.</li> <li>Industry leader, breaking new ground.</li> <li>The one that others copy.</li> </ul>	<ul> <li>Aspirational – anything is possible.</li> <li>Truly collaborative.</li> </ul>
PERFORMING TEAM	<ul> <li>The whole is equal to the sum of its parts.</li> <li>Good people in the right roles.</li> </ul>	Processes followed, sometimes slavishly.	■ Hitting targets.	<ul> <li>Content - why change a winning formula?</li> <li>People think about their team first, then the wider team or business.</li> </ul>
LOW PERFORMING TEAM	<ul> <li>The team is carried by a few stars.</li> <li>Poor behaviour is ignored if the results are good.</li> </ul>	<ul><li>Some processes in place.</li><li>Patchy application.</li></ul>	<ul><li>Missing targets.</li></ul>	<ul> <li>Apathy – we tried that once and it didn't work.</li> <li>Siloed working.</li> </ul>
DYSFUNCTIONAL TEAM	<ul><li>The sum of the whole is less than the sum of its parts.</li><li>Wrong people in the team.</li></ul>	<ul><li>Few processes in place.</li><li>Some willfully ignored.</li></ul>	■ In decline and at risk of collapse.	<ul> <li>Protectionism – I've got to look out for number one.</li> <li>Extreme siloed working – actively withholding information.</li> <li>Open conflict or false harmony.</li> </ul>